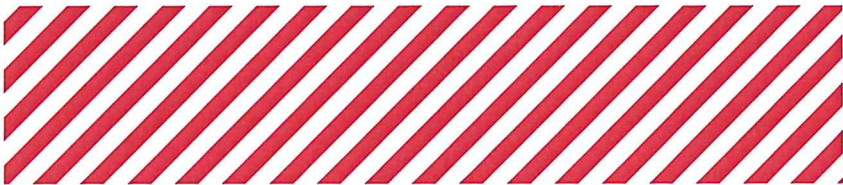




TOP LEVEL SDBIP

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

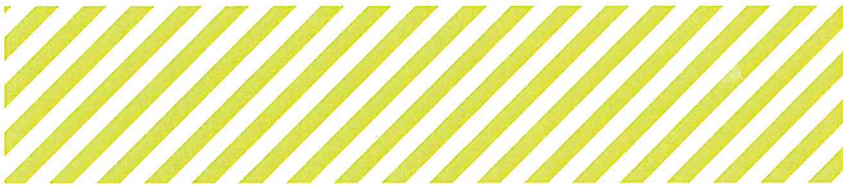
2021 - 2022



ASA DE KLERK

MUNICIPAL MANAGER

DATE: 01/06/2021



SW VAN EEDEN

EXECUTIVE MAYOR

DATE: 01/06/2021

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1. MUNICIPAL STRATEGIC OBJECTIVES



Ashton | Bonnievale | McGregor | Montagu | Robertson

CORE VALUES

Integrity

Honesty

Transparency

Accessibility

Accountability



Vision

“to progress and grow from being one of the best municipalities,
to be the best municipality”

Mission

“By providing cost effective quality services to the Citizens,
exercise good leadership, ensuring sound governance and
financial management”

Municipal strategic outcomes

- 1 Housing: Effective approach to human settlement and improved living conditions of all households
- 2 Basic Service Delivery: Maintain the infrastructure to provide basic services to all citizens
- 3 Local Economic Development: Create an enabling environment for economic growth and decent employment
- 4 An Efficient, effective, responsive and accountable administration
- 5 Sound financial management: adherence to all laws and regulations applicable to Local Government
- 6 Effective stakeholder engagements: to promote civic education

2. 2021-2022 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

The Service Delivery and Budget Implementation Plan (SDBIP) details the implementation of service delivery and the budget for the financial year in compliance with the Municipal Finance Management Act(MFMA), 2003 (Act 56 of 2003). The SDBIP serves as a contract between the administration, the Council and the community, expressing the objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. The SDBIP facilitates the process of holding management accountable for their performance. It provides the basis for measuring performance in the delivery of services. The SDBIP is a one-year detailed plan but should include a three-year capital plan.

The MFMA requires the following to be included in the SDBIP of a municipality:

- 1. Monthly projections of each source of revenue to be collected.
- 2. Monthly projections of each vote's expenditure (operating and capital) and revenue.
- 3. Quarterly projections of each vote's service delivery targets and performance indicators.
- 4. Information on expenditure and service delivery in each ward.
- 5. Detailed capital works plans allocated by the wards over three years.

The MFMA requires the Municipality to compile a SDBIP for submission to the Executive Mayor. MFMA Circular No. 13 further states that "...being a management and implementation plan (and not a policy proposal), the SDBIP is not required to be approved by Council..."

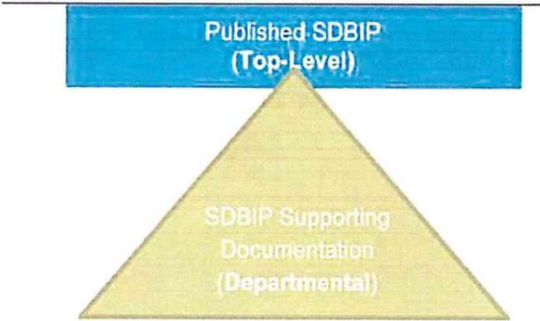
COMPILATION OF THE SDBIP

The SDBIP consists of a Top Layer and Departmental Plan for each department. The top layer of the plan deals with consolidated service delivery targets, in-year deadlines and linking such targets to top management.

The Top Layer SDBIP measures the achievement of performance indicators for the provision of basic services as prescribed in Section 10 of the Local Government Municipal planning and Performance Regulations of 2001, National Key Performance Areas and strategic objectives as detailed in the IDP. The Top Layer SDBIP must be approved by the Mayor and any adjustments to targets will be submitted to Council for the necessary approval.

The Departmental SDBIP measure the achievement of performance indicators that have been determined by the operational service delivery within each department and have been aligned with the Top Layer SDBIP. The Departmental Plans must be approved by the Municipal Manager and any adjustments are approved by the Municipal Manager.

Only the Top layer of the SDBIP will be made public or tabled to Council. It is not required that Council approve the Top Layer. It is merely tabled before Council and made public for monitoring purposes.



Section 39 (3)(a) of the MFMA requires the Accounting Officer to submit a draft SDBIP to the Mayor no later than 14 days after the approval of the budget and draft the performance agreements as required in terms of section 57 (1)(b) of the Municipal Systems Act (MSA) 32 of 2000. The Mayor must then approve the SDBIP no later than 28 days after the approval of the budget in accordance with section 53 (1) (c) (ii) of the MFMA.

The Municipal Manager is responsible for the preparation of the SDBIP which must be legally submitted to the Mayor for approval once the budget has been approved by Council. The Mayor should approve the final SDBIP and performance agreement within 14 days of the approval of the budget before 1 July.

LEGISLATION:

- The SDBIP is defined in terms of section 1 of the MFMA 56 and the format of the SDBIP is prescribed by the MFMA circular 13
- Section 41 (1) of the MSA, prescribed that a process must be establish to report regularly to Council
- In terms of section 46 91)9a)(iii) of the MSA, the municipality must reflect annually in the annual performance report on the measures taken to improve performance on those targets not achieved

Toplayer Service Delivery Budget Implementation Plan for 2021/22

Ref	Directorate [R]	Function [R]	National KPA [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Target Type	Annual Target		Q1	Q2	Q3	Q4
	<i>List</i>	<i>List</i>	<i>List</i>	<i>List</i>	<i>500 characters</i>	<i>500 characters</i>	<i>Mun Ref ;</i>	<i>List</i>	<i>200 characters</i>	<i>200 characters</i>	<i>List</i>	<i>Number</i>		<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>
1	Community Services	Community and Social Services [Non-core Function] - Disaster Management	Basic Service Delivery	SO4: A responsive and accountable administration	Review the Disaster Management Plan and submit for assessment to the District by 31 March 2022	Plan reviewed and submitted	All	Director: Community Services	1	Submission to the District and Agenda of the Council meeting during which report was discussed	Number	1		0	0	1	0
2	Community Services	Housing: Core Function: Housing	Basic Service Delivery	SO1: Facilitate integrated human settlements and improved living conditions of all households	Submit quarterly reports on the progress with the implementation of the housing delivery plan to the Director	Number of reports submitted	All	Director: Community Services	12	Proof of submission of the report	Number	4		1	1	1	1
3	Community Services	Housing: Core Function: Housing	Basic Service Delivery	SO1: Facilitate integrated human settlements and improved living conditions of all households	Submit 50 completed signed offer to purchase contracts to the attorneys for registration of title deeds by 30 June 2021	Number of completed signed offer to purchase contracts registered	All	Director: Community Services	150	Number of completed signed offer to purchase contracts registered	Number	50		10	10	10	20
4	Community Services	Planning and Development [Core function] - Project Management Unit	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the replacement of hall roofs, upgrade of the sport facilities, fire station and construction of netball courts by 30 June 2022 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	% of budget spent	8,9,10	Director: Community Services	New capital project for 2021/22	Monthly CAPEX report received from the Finance Department	Percentage	95		0	20	60	95
5	Community Services	Planning and Development [Core function] - Project Management Unit	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the development of Ashton silo's cemetery expansion by 30 June 2022 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	% of budget spent	10	Director: Community Services	New capital project for 2021/22	Monthly CAPEX report received from the Finance Department	Percentage	95		0	0	45	95
6	Corporate Services	Finance and Administration [Core function] - Human Resources	Municipal Transformation and Institutional Development	SO4: A responsive and accountable administration	Percentage of municipality's personnel budget actually spent on implementing its workplace skills plan measured as at 30 June 2022 ((Total Actual Training Expenditure/Total Personnel Budget)x100	% of municipality's personnel budget actually spent on implementing its workplace skills plan	All	Director: Corporate Services	1%	PROMUN financial system Annual Budget Variance report (Refer to Promun skills levy vote number)	Percentage	1		0	0	0	1
7	Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	Good Governance and Public Participation	SO6: Enhanced stakeholder engagements to promote civic education	Arrange and attend the monthly meetings of ward committees	Number of monthly ward committee meetings held	All	Director: Corporate Services	120	Minutes of Ward Committee meetings	Number	108		36	12	24	36

Toplayer Service Delivery Budget Implementation Plan for 2021/22

Ref	Directorate [R]	Function [R]	National KPA [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Target Type	Annual Target		Q1	Q2	Q3	Q4
8	Corporate Services	Finance and Administration [Core function] - Human Resources	Municipal Transformation and Institutional Development	SO4: A responsive and accountable administration	Number of people from the EE target groups employed in the 3 highest levels of management in compliance with the approved EE plan	Number of people from the EE target groups employed in the highest 3 levels of management	All	Director: Corporate Services	1	Appointment letter and approval dates for the filling of the vacancy	Number	1		0	0	0	1
9	Corporate Services	Finance and Administration [Core function] - Human Resources	Municipal Transformation and Institutional Development	SO4: A responsive and accountable administration	Review the macro organisational structure and submit to the Mayor and the MM for approval by 30 June 2022	Micro organisational structure reviewed and submitted for approval	All	Director: Corporate Services	1	Complete signed off structure sheets	Number	1		0	0	0	1
10	Engineering Services	Road Transport [Core function] - Roads	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the upgrade of Roads and Stormwater in Robertson by 30 June 2022 {(Actual expenditure / Approved budget allocation) x 100}	% of budget spent	1,2	Director: Engineering Services	95%	Monthly section 71 reports submitted and annual financial statements	Percentage	95		0	20	60	95
11	Engineering Services	Road Transport [Core function] - Roads	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the upgrade of the bus route in August Street, Nkqubela by June 2022 {(Actual expenditure / Approved budget allocation) x 100}	% of budget spent	2	Director: Engineering Services	New capital project for 2021/22	Monthly section 71 reports submitted and annual financial statements	Percentage	95		0	20	60	95
12	Engineering Services	Electricity [Core function] - Electricity	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Limit unaccounted electricity to less than 7.5% as at 30 June 2022 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) x 100} (rolling twelve month average)	% unaccounted electricity captured in the report	All	Director: Engineering Services	7.5%	Electricity losses report generated from an Excel database maintained for the calculation of the electricity losses	Percentage	7,5		7,5	7,5	7,5	7,5
13	Engineering Services	Electricity [Core function] - Electricity	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the replacement and repair of electricity network, street lights, prepaid meters, safety and test equipment and new connections by 30 June 2022 {(Total actual expenditure for the project / Approved budget allocation) x 100}	% of budget spent	All	Director: Engineering Services	90%	Monthly CAPEX report received from the Finance Department	Percentage	95		0	20	60	95
14	Engineering Services	Water Management [Core function] - Water Treatment	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	95% of water samples comply with SANS241 micro biological indicators {(Number of water samples that comply with SANS241 indicators/Number of water samples tested) x 100}	% of water samples compliant	All	Director: Engineering Services	95%	Monthly Lab results	Percentage	95		95	95	95	95

Toplayer Service Delivery Budget Implementation Plan for 2021/22

Ref	Directorate [R]	Function [R]	National KPA [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Target Type	Annual Target		Q1	Q2	Q3	Q4
15	Engineering Services	Water Management [Core function] - Water Treatment	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Limit unaccounted water to less than 15% as at 30 June 2022 {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold (incl free basic water) / Number of Kiloliters Water Purchased or Purified) x 100}	% unaccounted water captured in the report	All	Director: Engineering Services	15%	Water Losses Excel database maintained by the Manager: Civil Engineering Services	Percentage	15		15	15	15	15
16	Engineering Services	Electricity [Core function] - Electricity	Basic Service Delivery	SO1: Facilitate integrated human settlements and improved living conditions of all households	Spend 95% of the total amount budgeted for the electrification of housing projects and electrification of kenana by 30 June 2022 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	% of budget spent	2; 5	Director: Engineering Services	New capital project for 2021/22	Monthly CAPEX report received from the Finance Department	Percentage	95		0	20	60	95
17	Engineering Services	Planning and Development [Core function] - Town Planning, Building Regulations and Enforcement, and City Engineer	Municipal Transformation and Institutional Development	SO4: A responsive and accountable administration	Complete the SDF and submit to Council for approval by 31 March 2022	Number of reviewed SDF's submitted to council	All	Director: Engineering Services	Approved SDF	Approved SDF and Agenda of the Council meeting during which SDF was discussed	Number	1		0	0	1	0
18	Engineering Services	Waste Water Management [Core function] - Sewerage	Basic Service Delivery	SO5: Adherence to all laws and regulations applicable to LG	80% of effluent samples comply with permit values {(Number of effluent samples that comply with permit values/Number of effluent samples tested) x 100}	% of effluent samples compliant	All	Director: Engineering Services	75%	Monthly Lab results	Percentage	80		80	80	80	80
19	Engineering Services	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Develop an Integrated Waste Management Plan and submit to Council for approval by 31 March 2022	IWMP developed and submitted to Council for approval	All	Director: Engineering Services	1	IWMP and Agenda of the Council meeting during which the IWMP was discussed	Number	1		0	0	1	0
20	Engineering Services	Water Management [Core function] - Water Treatment	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the upgrade of filters in Montagu WTW by 30 June 2022 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	% of budget spent	7,11,12	Director: Engineering Services	95%	Monthly CAPEX report received from the Finance Department	Percentage	95		0	20	60	95
21	Engineering Services	Electricity [Core function] - Electricity	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the replacement of 11Kv Oil Insulated Switchgear by 30 June 2022 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	% of budget spent	All	Director: Engineering Services	New capital project for 2021/22	Monthly CAPEX report received from the Finance Department	Percentage	95		0	20	60	95

Toplayer Service Delivery Budget Implementation Plan for 2021/22

Ref	Directorate [R]	Function [R]	National KPA [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Target Type	Annual Target		Q1	Q2	Q3	Q4
22	Engineering Services	Waste Management [Core function] - Recycling	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the material recovery facility by 30 June 2022 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	% of budget spent	All	Director: Engineering Services	New capital project for 2021/22	Monthly CAPEX report received from the Finance Department	Percentage	95		0	0	0	95
23	Engineering Services	Planning and Development [Core function] - Project Management Unit	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the installation new pipeline reservoir at Robertson Heights by 30 June 2022 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	% of budget spent	2	Director: Engineering Services	New capital project for 2021/22	Monthly CAPEX report received from the Finance Department	Percentage	95		0	20	60	95
24	Engineering Services	Planning and Development [Core function] - Project Management Unit	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted for the upgrade of pumpstation waterworks in Robertson by 30 June 2022 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	% of budget spent	2	Director: Engineering Services	New capital project for 2021/22	Monthly CAPEX report received from the Finance Department	Percentage	95		0	20	60	95
25	Engineering Services	Planning and Development [Core function] - Project Management Unit	Basic Service Delivery	SO2: Provide and maintain infrastructure to provide basic services to all citizens	Spend 95% of the total amount budgeted to replace 66Kv Transformers at Robertson Main Substation by 30 June 2022 {(Total actual expenditure for the project/Total amount budgeted for the project) x 100}	% of budget spent	1	Director: Engineering Services	95%	Monthly CAPEX report received from the Finance Department	Percentage	95		0	20	60	95
26	Financial Services	Water Management [Core function] - Water Distribution	Basic Service Delivery	SO5: Adherence to all laws and regulations applicable to LG	Number of formal residential properties that receive piped water that is connected to the municipal water infrastructure network and which are billed for water or have pre-paid meters as at 30 June 2022	Number of residential properties which are billed for water or have pre paid meters	All	Director: Finance	15000	MUN837 report from the Promun financial system	Number	14500		14500	14500	14500	14500
27	Financial Services	Electricity [Core function] - Electricity	Basic Service Delivery	SO5: Adherence to all laws and regulations applicable to LG	Number of formal residential properties connected to the municipal electrical infrastructure network and which are billed for electricity or have pre paid meters as (Excluding Eskom areas) at 30 June 2022	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas)	All	Director: Finance	19000	MUN837 report from the Promun financial system	Number	16800		16800	16800	16800	16800

Toplayer Service Delivery Budget Implementation Plan for 2021/22

Ref	Directorate [R]	Function [R]	National KPA [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Target Type	Annual Target		Q1	Q2	Q3	Q4
28	Financial Services	Waste Water Management [Core function] - Sewerage	Basic Service Delivery	SO5: Adherence to all laws and regulations applicable to LG	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and which are billed for sanitation/sewerage as at 30 June 2022	Number of residential properties which are billed for sanitation/sewerage	All	Director: Finance	15000	MUN837 report from the Promun financial system	Number	14500		14500	14500	14500	14500
29	Financial Services	Waste Management [Core function] - Solid Waste Removal	Basic Service Delivery	SO5: Adherence to all laws and regulations applicable to LG	Number of formal residential properties for which refuse is removed once per week and which are billed for refuse removal as at 30 June 2022	Number of residential properties which are billed for refuse removal	All	Director: Finance	15000	MUN837 report from the Promun financial system	Number	14500		14500	14500	14500	14500
30	Financial Services	Water Management [Core function] - Water Distribution	Basic Service Delivery	SO5: Adherence to all laws and regulations applicable to LG	Provide free basic water to indigent households as at 30 June 2022	Number of indigent households receiving free basic water	All	Director: Finance	7000	Mun837 report from the Promun financial system	Number	7000		7000	7000	7000	7000
31	Financial Services	Electricity [Core function] - Electricity	Basic Service Delivery	SO5: Adherence to all laws and regulations applicable to LG	Provide free basic electricity to indigent households as at 30 June 2022	Number of indigent households receiving free basic electricity	All	Director: Finance	7000	Mun837 report from the Promun financial system	Number	7000		7000	7000	7000	7000
32	Financial Services	Waste Water Management [Core function] - Sewerage	Basic Service Delivery	SO5: Adherence to all laws and regulations applicable to LG	Provide free basic sanitation to indigent households as at 30 June 2022	Number of indigent households receiving free basic sanitation services	All	Director: Finance	7000	Mun837 report from the Promun financial system	Number	7000		7000	7000	7000	7000
33	Financial Services	Waste Management [Core function] - Solid Waste Removal	Basic Service Delivery	SO5: Adherence to all laws and regulations applicable to LG	Provide free basic refuse removal to indigent households as at 30 June 2022	Number of indigent households receiving free basic refuse removal services	All	Director: Finance	7000	Mun837 report from the Promun financial system	Number	7000		7000	7000	7000	7000
34	Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	Municipal Financial Viability and Management	SO4: A responsive and accountable administration	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2022 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant)	% of debt coverage	All	Director: Finance	45%	Annual financial statements	Percentage	5		0	0	0	5
35	Financial Services	Finance and Administration [Core function] - Finance	Municipal Financial Viability and Management	SO4: A responsive and accountable administration	Financial viability measured in terms of the outstanding service debtors as at 30 June 2022 (Total outstanding service debtors/ revenue received for services)	% of outstanding service debtors	All	Director: Finance	12%	Annual financial statements	Percentage	12		0	0	0	12

Toplayer Service Delivery Budget Implementation Plan for 2021/22

Ref	Directorate [R]	Function [R]	National KPA [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Target Type	Annual Target		Q1	Q2	Q3	Q4
36	Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	Municipal Financial Viability and Management	SO4: A responsive and accountable administration	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash	All	Director: Finance	2	Annual financial statements	Number	2,2		2,2	2,2	2,2	2,2
37	Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	Good Governance and Public Participation	SO5: Adherence to all laws and regulations applicable to LG	Submit the final annual budget to Council by 31 May 2022	Final budget submitted to Council	All	Director: Finance	1	Minutes of council meeting during which the Budget was submitted for approval	Number	1		0	0	0	1
38	Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	Good Governance and Public Participation	SO5: Adherence to all laws and regulations applicable to LG	Submit monthly reports in terms of Section 71 of the MFMA to Council	Number of reports submitted to Council	All	Director: Finance	12	Minutes of council meeting during which report was discussed	Number	12		3	3	3	3
39	Financial Services	Finance and Administration [Core function] - Finance	Municipal Financial Viability and Management	SO4: A responsive and accountable administration	Achieve a debtor payment percentage of 95% as at 30 June 2022 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue) x 100}	Payment % achieved	All	Director: Finance	95%	Annual financial statements	Percentage	95		35	80	85	95
40	Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	Good Governance and Public Participation	SO4: A responsive and accountable administration	Conduct two (2) formal evaluations of directors in terms of their signed agreements	Number of formal evaluations conducted	All	Municipal Manager	2	Evaluation report and signed scoring sheets	Number	2		0	1	1	0
41	Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	Basic Service Delivery	SO4: A responsive and accountable administration	The percentage of the municipal capital budget spent on projects as at 30 June 2022 {(Actual amount spent on capital projects excluding orders/Total amount budgeted for capital projects) x 100}	% of capital budget spent	All	Municipal Manager	90%	Monthly section 71 reports submitted and annual financial statements	Percentage	95		0	20	60	95
42	Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	Good Governance and Public Participation	SO4: A responsive and accountable administration	Develop an Audit Action Plan by 31 January 2022 from the final management report issued by the AG and submit to the MM and Audit Committee for approval	Approved Audit Action Plan	All	Municipal Manager	1	Approved Audit Action Plan by MM and AC, minutes of the meeting of AC	Number	1		0	0	1	0

Toplayer Service Delivery Budget Implementation Plan for 2021/22

Ref	Directorate [R]	Function [R]	National KPA [R]	IDP Objective [R]	KPI Name [R]	Unit of Measurement	Ward	Area [R]	Baseline	POE	Target Type	Annual Target	Q1	Q2	Q3	Q4
43	Municipal Manager	Internal Audit [Core function] - Governance Function	Good Governance and Public Participation	SO4: A responsive and accountable administration	Develop a Risk Based Audit Plan and submit to the MM and Audit Committee by 30 June 2022	Risk Based Audit Plan developed and submitted to the MM and Audit Committee	All	Municipal Manager	1	Submission of the Risk Based Audit Plan to MM and Minutes of Audit Committee meeting during which risk based audit plan was discussed	Number	1	0	0	0	1
44	Strategic & Social Development	Planning and Development [Core function] - Economic Development/Planning	Local Economic Development	SO3: Promote an enabling environment for economic growth and decent employment	Create job opportunities through the Expanded Public Works Programme (EPWP) by 30 June 2022	Number of job opportunities created through EPWP	All	Director: Strategy & Social Development	400	Signed appointment contracts	Number	400	150	50	150	50
45	Strategic & Social Development	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	Good Governance and Public Participation	SO4: A responsive and accountable administration	Compile the new 5th Generation IDP and submit to Council for consideration by 31 March 2022	New 5th Generation IDP compiled and submitted to Council for consideration	All	Director: Strategy & Social Development	1	Minutes of council meeting during which IDP was discussed	Number	1	0	0	1	0
46	Strategic & Social Development	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	Good Governance and Public Participation	SO4: A responsive and accountable administration	Submit the Mid-Year Performance Report in terms of Section 72 of the MFMA to Council by 31 January 2022	Number of reports submitted to Council	All	Director: Strategy & Social Development	1	Report and minutes of Council meetings during which the report was discussed	Number	1	0	0	1	0
47	Strategic & Social Development	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	Good Governance and Public Participation	SO4: A responsive and accountable administration	Submit the draft Annual Report to Council by 31 January 2022	Number of reports submitted to Council	All	Director: Strategy & Social Development	1	Draft Annual Report document and Minutes of council meeting during which report was discussed	Number	1	0	0	1	0
48	Strategic & Social Development	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	Good Governance and Public Participation	SO4: A responsive and accountable administration	Submit the Oversight Report on the Annual Report to Council by 31 March 2022	Number of reports submitted to Council	All	Director: Strategy & Social Development	1	Oversight Report document and Minutes of council meeting during which report was discussed	Number	1	0	0	1	0
49	Strategic & Social Development	Planning and Development [Core function] - Central City Improvement District	Municipal Transformation and Institutional Development	SO4: A responsive and accountable administration	Spend 95% of the total amount budgeted to upgrade ICT infrastructure and General ICT needs by 30 June 2022 {(Actual expenditure/ Approved budget allocation) x 100}	% of budget spent	All	Director: Strategy & Social Development	95%	Monthly section 71 reports submitted and annual financial statements	Percentage	95	0	20	60	95
50	Strategic & Social Development	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	Good Governance and Public Participation	SO4: A responsive and accountable administration	Submit the Top Layer SDBIP to the Mayor for approval within 14 days after the annual budget has been approved	Number of Approved Top Layer SDBIP's submitted to the Mayor within 14 days after the annual budget has been approved	All	Director: Strategy & Social Development	1	Acknowledgement of receipt from the Mayor and approved Top layer SDBIP	Number	1	0	0	0	1
51	Strategic & Social Development	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	Good Governance and Public Participation	SO6: Enhanced stakeholder engagements to promote civic education	Obtain inputs for the IDP and budget process from all wards	Proof of inputs received	All	Director: Strategy & Social Development	4	Proof of inputs received via different sources	Number	24	0	12	0	12

3. PILOT TO CIRCULAR 88 KPI's- 2021-2022

Only when an indicator or data element is not

Performance indicator	Ref No.	Data element	Baseline (Annual Performance of 2020/21	Annual target for 2021/2022	1st Quarter Planned	2nd Quarter Planned	3rd Quarter Planned	4th Quarter Planned	Reasons for no data, if not provided	Steps undertake	Estimated date
OUTPUT INDICATORS FOR QUARTERLY REPORTING											
EE1.11	Number of dwellings provided with connections to mains electricity supply by the municipality		17000	17000	17000	17000	17000	17000			
		EE1.11(1) (1) Number of residential supply points energised and commissioned by the municipality	17000								
EE3.11	Percentage of unplanned outages that are restored to supply within industry standard timeframes		100%	100%	100%	100%	100%	100%			
		EE3.11(1) (1) Number of unplanned outages restored within x hours	3500								
		EE3.11(2) (2) Total number of unplanned outages	3500								
EE3.21	Percentage of planned maintenance performance		100%	100%	100%	100%	100%	100%			
		EE3.21(1) (1) Actual number of maintenance 'jobs' for planned or preventative maintenance									
		EE3.21(2) (2) Budgeted number of maintenance 'jobs' for planned or preventative maintenance									
WS1.11	Number of new sewer connections meeting minimum standards		50	50	10	10	15	15			
		WS1.11(1) (1) Number of new sewer connection to consumer units	45								
		WS1.11(2) (2) Number of new sewer connections to communal toilet facilities	0								
WS2.11	Number of new water connections meeting minimum standards		50	50	10	10	15	15			
		WS2.11(1) (1) Number of new water connections to piped (tap) water	45								
		WS2.11(2) (2) Number of new water connections to public/communal facilities	0								
WS3.11	Percentage of callouts responded to within 24 hours (sanitation/wastewater)		95%	95%	95%	95%	95%	95%			
		WS3.11(1) (1) Number of callouts responded to within 24 hours (sanitation/wastewater)	2400								
		WS3.11(2) (2) Total number of callouts (sanitation/wastewater)	2616								
WS3.21	Percentage of callouts responded to within 24 hours (water)		95%	95%	95%	95%	95%	95%			
		WS3.21(1) (1) Number of callouts responded to within 24 hours (water)	630								
		WS3.21(2) (2) Total water service callouts received	830								
TR6.12	Percentage of surfaced municipal road lanes which has been resurfaced and resealed		98,0%	98,0%	98,0%	98,0%	98,0%	98,0%			
		TR6.12(1) (1) Kilometres of municipal road lanes resurfaced and resealed	4km								
		TR6.12(2) (2) Kilometres of surfaced municipal road lanes	200km								
TR6.13	KMs of new municipal road lanes built		10,17	10	10	10	10	10			
		TR6.13(1) (1) Number of kilometres of resurfaced road lanes built	10,17								
		TR6.13(2) (2) Number of kilometres of unsurfaced road lanes built	0								
TR6.21	Percentage of reported pothole complaints resolved within standard municipal response time		80,0%	80,0%	80,0%	80,0%	80,0%	80,0%			
		TR6.21(1) (1) Number of pothole complaints resolved within the standard time after being reported	79								
		TR6.21(2) (2) Number of potholes reported	96								
FD1.11	Percentage of compliance with the required attendance time for structural firefighting incidents		40,0%	40,0%	40,0%	40,0%	40,0%	40,0%			
		FD1.11(1) (1) Number of structural fire incidents where the attendance time was less than 14 minutes	30								
		FD1.11(2) (2) Total number of distress calls for structural fire incidents received	80								
LED1.11	Percentage of total municipal operating expenditure spent on contracted services physically residing within the municipal area		10,00%	10,00%	10,00%	10,00%	10,00%	10,00%			
		LED1.11(1) (1) R-value of operating expenditure on contracted services within the municipal area	R2 650 000,00								
		LED1.11(2) (2) Total municipal operating expenditure on contracted services	R 24 539 113.09								
LED1.21	Number of work opportunities created through Public Employment Programmes (incl. EPWP, CWP and other related employment programmes)		400	400	150	50	150	50			
		LED1.21(1) (1) Number of work opportunities provided by the municipality through the Expanded Public Works Programme	400								
		LED1.21(2) (2) Number of work opportunities provided through the Community Works Programme and other related infrastructure initiatives	0								
LED2.12	Percentage of the municipality's operating budget spent on indigent relief for free basic services		5,0%	5,0%	5,0%	5,0%	5,0%	5,0%			
		GG6.11(1) (1) R-value of operating budget expenditure spent on free basic services	R 40 00 000,00								
		GG6.11(2) (2) Total operating budgets for the municipality	R820 000 000,00								
LED3.11	Average time taken to finalise business licence applications		21	21	21	21	21	21			
		LED3.11(1) (1) Sum of the total working days per business application finalised	21								
		LED3.11(2) (2) Number of business applications finalised	21								
LED3.31	Average number of days from the point of advertising to the letter of award per 80/20 procurement process		55	55	55	55	55	55			
		LED3.31(1) (1) Sum of the number of days from the point of advertising a tender in terms of the 80/20 procurement process to the issuing of the letter of award	60								
		LED3.31(2) (2) Total number of 80/20 tenders awarded as per the procurement process	27								
LED3.32	Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission		100,0%	100,0%	100,0%	100,0%	100,0%	100,0%			
		LED3.32(1) (1) Number of municipal payments within 30-days of complete invoice receipt made to service providers	1500								
		LED3.32(2) (2) Total number of complete invoices received (30 days or older)	work according the MFMA, on the receipt date of invoices						work according the MFMA, on the receipt date of invoices		
GG1.21	Staff vacancy rate		90,0%	90,0%	90,0%	90,0%	90,0%	90,0%			
		GG1.21(1) (1) The number of employees on the approved organisational structure	705								
		GG1.21(2) (2) The number of permanent employees in the municipality	692								

GG1.22	Percentage of vacant posts filled within 3 months		0,00%	0,0%	0,0%	0,0%	0,0%	0,0%			
	GG1.22(1)	(1) Number of vacant posts filled within 3 months since the date (dd/mm/yyyy) of authority to proceed with filling the vacancy	0								
	GG1.21(2)	(2) Number of vacant posts that have been filled	44								
GG2.11	Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)		100	100	100	100	100	100			
	GG2.11(1)	(1) Total number of ward committees with 6 or more members	12								
	GG2.11(2)	(2) Total number of wards	12								
GG2.12	Percentage of wards that have held at least once councillor-convened community meeting		100	100	100	100	100	100			
	GG2.12(1)	(1) Total number of councillor convened ward community meetings	12								
	GG2.12(2)	(2) Total number of wards	12								
GG2.31	Percentage of official complaints responded to through the municipal complaint management system		100,0%	100,0%	100,0%	100,0%	100,0%	100,0%			
	GG2.31(1)	(1) Number of official complaints responded to according to municipal norms and standards	8000								
	GG2.31(2)	(2) Number of official complaints received	16000								
GG4.11	Number of agenda items deferred to the next council meeting		16	4	4	4	4	4			
	GG4.11(1)	(1) Sum total number of all council agenda items deferred to the next meeting	16								
GG5.11	Number of active suspensions longer than three months		1	1	1	1	1	1			
	GG5.11(1)	(1) Simple count of the number of active suspensions in the municipality lasting more than three months	1								
GG5.12	Quarterly salary bill of suspended officials		40000	40000	40000	40000	40000	40000			
	GG5.12(1)	(1) Sum of the salary bill for all suspended officials for the reporting period	40000								

OUTPUT INDICATORS FOR ANNUAL REPORTING

WS5.31	Percentage of total water connections metered		100%	100%							
	WS5.31(1)	(1) Number of water connections metered	14700								
	WS5.31(2)	(2) Number of connections unmetered	0								
ENV4.11	Percentage of biodiversity priority area within the municipality		Not applicable	Not applicable					No biodiversity areas with the Municipality		
	ENV4.11(1)	(1) Total land area in hectares classified as "biodiversity priority areas"	Not applicable								
	ENV4.11(2)	(2) Total municipal area in hectares	Not applicable								
ENV4.21	Percentage of biodiversity priority areas protected		Not applicable	Not applicable					No biodiversity areas with the Municipality		
	ENV4.21(1)	(1) Area of priority biodiversity area in hectares which is protected	Not applicable								
	ENV4.21(2)	(2) Total area identified as a priority biodiversity area in hectares	Not applicable								
TR6.11	Percentage of unsurfaced road graded		45%	45,00%							
	TR6.11(1)	(1) Kilometres of municipal road graded	15km								
	TR6.11(2)	(2) Kilometres of unsurfaced road network	26km								
GG3.12	Percentage of councillors who have declared their financial interests		23	23							
	GG3.12(1)	(1) Number of councillors that have declared their financial interests	23								
	GG3.12(2)	(2) Total number of municipal councillors	23								

QUARTERLY COMPLIANCE INDICATORS

C1.	Number of signed performance agreements by the MM and section 56 managers	6	6	6	66	6	6			
C2.	Number of ExCo or Mayoral Executive meetings held	10	10	10	10	10	10			
C3.	Number of Council portfolio committee meetings held	10	10	10	10	10	10			
C4.	Number of MPAC meetings held	10	10	10	10	10	10			
C6.	Number of formal (minuted) meetings between the Mayor, Speaker and MM were held to deal with municipal matters	12	3	3	3	3	3			
C7.	Number of formal (minuted) meetings - to which all senior managers were invited- held	12	12	3	3	3	3			
C8.	Number of councillors completed training	23	23	23	23	23	23			
C9.	Number of municipal officials completed training	300	200	50	50	50	50			
C10.	Number of work stoppages occurring	0	0	0	0	0	0			
C11.	Number of litigation cases instituted by the municipality	0	0	0	0	0	0			
C12.	Number of litigation cases instituted against the municipality	0	0	0	0	0	0			
C13.	Number of forensic investigations instituted	0	0	0	0	0	0			
C14.	Number of forensic investigations conducted	0	0	0	0	0	0			
C15.	Number of days of sick leave taken by employees	5600	5600	1400	1400	1400	1400			
C16.	Number of permanent employees employed	55	40	10	10	10	10			
C17.	Number of temporary employees employed	10	10	2	2	2	2			
C18.	Number of approved demonstrations in the municipal area	0	0	0	0	0	0			
C19.	Number of recognised traditional and Khoi-San leaders in attendance (sum of) at all council meetings	0	0	0	0	0	0			
C20.	Number of permanent environmental health practitioners employed by the municipality	0	0	0	0	0	0			
C22.	Number of Council meetings held	12	12	4	4	4	4			
C23.	Number of disciplinary cases for misconduct relating to fraud and corruption	0	0	0	0	0	0			
C24.	Number of council meetings disrupted	0	0	0	0	0	0			
C25.	Number of protests reported	0	0	0	0	0	0			

C26.	R-value of all tenders awarded	R44 580 000,00	R44 580 000,00						
C27.	Number of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations	0	30	7	7	7	8		
C28.	R-value of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations	0	0	0	0	0	0		
C29.	Number of approved applications for rezoning a property for commercial purposes	25	25	5	5	5	10		
C30.	Number of business licenses approved	4	8	2	2	2	2		
C32.	Number of positions filled with regard to municipal infrastructure	700	700	700	700	700	700		
C33.	Number of tenders over R200 000 awarded	13	13						
C34.	Number of months the Municipal Managers' position has been filled (not Acting)	6	12	12	12	12	12		
C35.	Number of months the Chief Financial Officers' position has been filled (not Acting)	8	12	12	12	12	12		
C36.	Number of vacant posts of senior managers	0	0	0	0	0	0		
C38.	Number of filled posts in the treasury and budget office	72	72	72	72	72	72		
C40.	Number of filled posts in the development and planning department	9	13	10	12	13	13		
C42.	Number of registered engineers employed in approved posts	2	2	2	2	2	2		
C43.	Number of engineers employed in approved posts	3	3	3	3	3	3		
C44.	Number of disciplinary cases in the municipality	20	20	4	10	6	0		
C45.	Number of finalised disciplinary cases	20	20	4	10	6	0		
C47.	Number of waste management posts filled	80	80	80	80	80	80		
C49.	Number of electricians employed in approved posts	10	10	10	10	10	10		
C51.	Number of filled water and wastewater management posts	1	1	1	1	1	1		
C56.	Number of customers provided with an alternative energy supply (e.g. LPG or paraffin or biogel according to supply level standards)	0	0	0	0	0	0		
C57.	Number of registered electricity consumers with a mini grid-based system in the municipal service area	42	42						
C58.	Total non-technical electricity losses in MWh (estimate)	0	0	0	0	0	0		
C59.	Number of municipal buildings that consume renewable energy	0	0	0	0	0	0		
C61.	Total number of chemical toilets in operation	0	0	0	0	0	0		
C63.	Total volume of water delivered by water trucks	0	0	0	0	0	0		
C67.	Number of paid full-time firefighters employed by the municipality	14	14	14	14	14	14		
C68.	Number of part-time and firefighter reservists in the service of the municipality	0	0	0	0	0	0		
C69.	Number of 'displaced persons' to whom the municipality delivered assistance	0	0	0	0	0	0		
C71.	Number of procurement processes where disputes were raised	0	0	0	0	0	0		
C73.	Number of structural fires occurring in informal settlements	55	55	15	15	10	5		
C74.	Number of dwellings in informal settlements affected by structural fires (estimate)	75	75	30	15	15	15		
C76.	Number of SMMEs and informal businesses benefitting from municipal digitisation support programmes rolled out directly or in partnership with other stakeholders	160	160	40	40	40	40		
C77.	B-BBEE Procurement Spend on Empowering Suppliers that are at least 51% black owned based	10	10	3	3	2	2		
C78.	B-BBEE Procurement Spend on Empowering Suppliers that are at least 30% black women owned	7	7	2	2	1	1		
C79.	B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement	R45 650 960,00	R45 650 960,00						
C86.	Number of households in the municipal area registered as indigent	6730	7000	7000	7000	7000	7000		
C89.	Number of meetings of the Executive or Mayoral Committee postponed due to lack of quorum	0	0	0	0	0	0		

ANNUAL COMPLIANCE INDICATORS									
C5.	Number of recognised traditional leaders within your municipal boundary	0	0	0	0	0	0		
C21.	Number of approved environmental health practitioner posts in the municipality	2	2,00	2,00	2,00	2,00	2,00		
C31.	Number of approved posts in the municipality with regard to municipal infrastructure	852	850	850	850	850	850		
C37.	Number of approved posts in the treasury and budget office	91	90	90	90	90	90		
C39.	Number of approved posts in the development and planning department	15	15	15	15	15	15		
C41.	Number of approved engineer posts in the municipality	5	5	5	5	5	5		
C46.	Number of approved waste management posts in the municipality	100	95	95	95	95	95		
C48.	Number of approved electrician posts in the municipality	10	10	10	10	10	10		
C50.	Number of approved water and wastewater management posts in the municipality	1	1	1	1	1	1		
C52.	Number of maintained sports fields and facilities	9	9	9	9	9	9		
C53.	Square meters of maintained public outdoor recreation space	235 300	0	0	0	0	0,0		
C54.	Number of municipality-owned community halls	13	13	13	13	13	13		
C60.	Total number of sewer connections	45	45	10	10	10	10		
C62.	Total number of Ventilation Improved Pit Toilets (VIPs)	0	0	0	0	0	0		

14

[illegible]

[illegible]

6. Revenue by source																	
Assist	Line Item (200 chars)	44 378	44 409	44 440	44 470	44 501	44 531	44 562	44 593	44 621	44 652	44 682	44 713		TOTAL	Budget	Budget
Ref	200 characters	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number		2021/22	2022/22	2023/24
1	Property rates	- 7 178 819	- 7 178 819	- 7 178 819	- 7 178 819	- 7 178 819	- 7 178 819	- 7 178 819	- 7 178 819	- 7 178 819	- 7 178 819	- 7 178 819	- 7 178 797	-	- 86 145 806	- 97 051 282	- 102 506 954
2	Service charges - electricity revenue	- 42 907 324	- 42 907 324	- 42 907 324	- 42 907 324	- 42 907 324	- 42 907 324	- 42 907 324	- 42 907 324	- 42 907 324	- 42 907 324	- 42 907 324	- 42 907 296	-	- 514 887 860	- 589 747 305	- 675 512 983
3	Service charges - water revenue	- 4 343 707	- 4 343 707	- 4 343 707	- 4 343 707	- 4 343 707	- 4 343 707	- 4 343 707	- 4 343 707	- 4 343 707	- 4 343 707	- 4 343 707	- 4 343 682	-	- 52 124 459	- 55 251 685	- 58 566 509
4	Service charges - sanitation revenue	- 2 149 349	- 2 149 349	- 2 149 349	- 2 149 349	- 2 149 349	- 2 149 349	- 2 149 349	- 2 149 349	- 2 149 349	- 2 149 349	- 2 149 349	- 2 149 338	-	- 25 792 177	- 27 339 708	- 28 980 091
5	Service charges - refuse revenue	- 1 901 615	- 1 901 615	- 1 901 615	- 1 901 615	- 1 901 615	- 1 901 615	- 1 901 615	- 1 901 615	- 1 901 615	- 1 901 615	- 1 901 615	- 1 901 593	-	- 22 819 358	- 24 188 520	- 25 639 831
6	Rental of facilities and equipment	- 209 631	- 209 631	- 209 631	- 209 631	- 209 631	- 209 631	- 209 631	- 209 631	- 209 631	- 209 631	- 209 631	- 209 466	-	- 2 515 407	- 2 666 343	- 2 826 336
7	Interest earned - external investments	- 1 299 918	- 1 299 918	- 1 299 918	- 1 299 918	- 1 299 918	- 1 299 918	- 1 299 918	- 1 299 918	- 1 299 918	- 1 299 918	- 1 299 918	- 1 299 902	-	- 15 599 000	- 16 534 942	- 17 527 041
8	Interest earned - outstanding debtors	- 276 411	- 276 411	- 276 411	- 276 411	- 276 411	- 276 411	- 276 411	- 276 411	- 276 411	- 276 411	- 276 411	- 276 365	-	- 3 316 886	- 3 515 900	- 3 726 859
9	Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
10	Fines, penalties and forfeits	- 699 528	- 699 528	- 699 528	- 699 528	- 699 528	- 699 528	- 699 528	- 699 528	- 699 528	- 699 528	- 699 528	- 699 508	-	- 8 394 316	- 8 897 977	- 9 431 858
11	Licences and permits	- 63 740	- 63 740	- 63 740	- 63 740	- 63 740	- 63 740	- 63 740	- 63 740	- 63 740	- 63 740	- 63 740	- 63 702	-	- 764 842	- 810 735	- 859 382
12	Agency services	- 484 223	- 484 223	- 484 223	- 484 223	- 484 223	- 484 223	- 484 223	- 484 223	- 484 223	- 484 223	- 484 223	- 484 206	-	- 5 810 659	- 6 159 301	- 6 528 861
13	Transfers and subsidies	- 8 981 552	- 8 981 552	- 9 790 411	- 9 855 628	- 9 737 911	- 9 607 476	- 9 046 770	- 9 111 987	- 9 177 204	- 9 164 161	- 9 164 161	- 9 206 449	-	- 111 825 262	- 148 925 346	- 108 337 087
14	Other revenue	- 494 431	- 494 431	- 494 431	- 494 431	- 494 431	- 494 431	- 494 431	- 494 431	- 494 431	- 494 431	- 494 431	- 494 267	-	- 5 933 008	- 6 288 999	- 6 666 354
15	Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
16	s - capital (monetary allocations) (National / I	- 1 803 624	- 1 803 624	- 7 196 015	- 7 630 798	- 6 846 015	- 5 976 450	- 2 238 407	- 2 673 189	- 3 107 972	- 3 021 015	- 3 021 015	- 3 303 614	-	- 48 621 738	- 70 953 915	- 24 813 913
17	Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
X	TOTAL	- 72 793 872	- 72 793 872	- 78 995 122	- 79 495 122	- 78 592 622	- 77 592 622	- 73 293 873	- 73 793 872	- 74 293 872	- 74 193 872	- 74 193 872	- 74 518 185	-	- 904 550 778	- 1 058 331 958	- 1 071 924 059